SOME ASPECTS OF SHARED GOVERNANCE AND THE THREE CAMPUSES

Mike Townsend Secretary of the Faculty



Main Governance Documents

-Board of Regents Resolutions.

(http://www.washington.edu/admin/rules/policies/BRG/BRGTOC.html)

-Delegations of Administrative Authority.

(http://www.washington.edu/admin/rules/policies/PO/AOTOC.html)

-Administrative Policy Statements.

(http://www.washington.edu/admin/rules/policies/APS/APSTOC.html)

- -Main Shared-Governance Documents.
 - >Executive Orders (President—with input from Faculty).

(http://www.washington.edu/admin/rules/policies/PO/EOTOC.html)

>Faculty Code (Faculty--with approval of President).

(http://www.washington.edu/admin/rules/policies/FCG/FCGTOC.html)



Authorization for the Faculty to Share in the Formulation of Rules

> "[T]he faculty of the University of Washington ... shall have charge of the immediate government of the institution under such rules as may be prescribed by the board of regents."

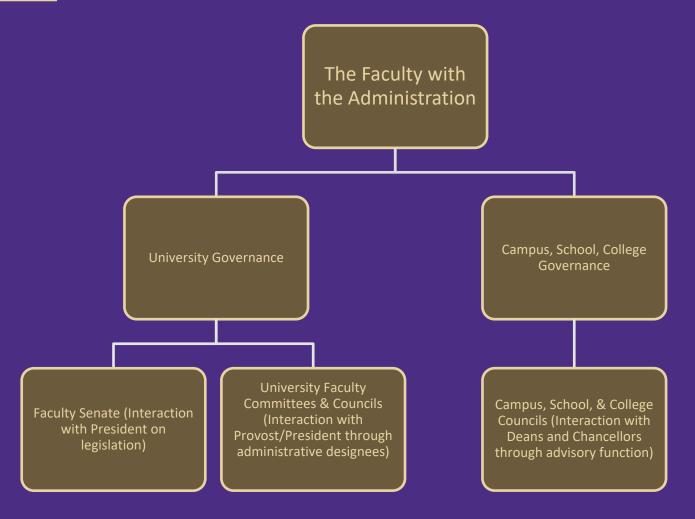
RCW 28B.20.200

> "By virtue of the authority vested ... by the Board of Regents ... and in conformity with the statutes of the state ..., the President authorizes the faculty to share with him and the academic deans responsibility for the formulation of rules for the immediate government of the University...."

Executive Order II (of the President), May 31, 1956



Shared Governance



Some History

- > Bothell and Tacoma campuses established in 1989, open in 1990.
- > Original external relation to the UW as a whole: "The campuses of the University of Washington, Bothell (UWB), and the University of Washington, Tacoma (UWT) are designed and operated similarly to a departmentalized collegiate unit at the University of Washington, Seattle, with programs equivalent to departments" (EO V.2 2004)
- > The then extant internal shared governance structure was codified in the Faculty Code in 2007.

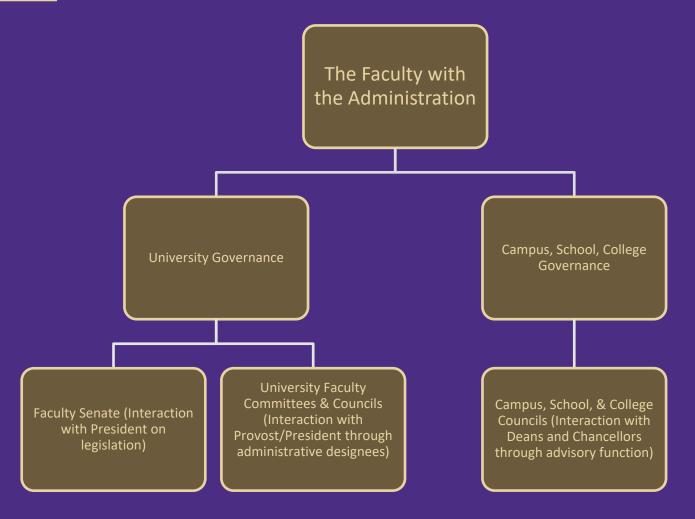


Basic Organization of a School(/College)

- > Has academic/personnel authority
 by virtue of EO's and Faculty Code. Main shared
 governance takes place with school faculty (and elected faculty council) and Dean.
- > Can be departmentalized.
- --Under Faculty Code, departments per se have personnel authority within school (is main distinguishing feature of department). Main shared governance takes place with department faculty and Chair.
 - --Any other academic authority is granted by School.



Shared Governance



Some Code Differences in Seattle and UWB/UWT: University Governance Level

- > Senate representation:
- --Seattle is allocated voting senators by school; UWB/UWT by campus (UWT would go from 7 to 10 if allocate by school). (22-45:A)
- -- Seattle EFC Chairs are non-voting members (22-41:B); UWT/UWB Faculty Assembly Chairs are voting members (22-41:A).
- --Seattle Deans are non-voting members; UWT/UWB Chancellors are non-voting members. (22-41:B)



Some Code Differences in Seattle and UWB/UWT: University Governance Level

- > Senate Executive Committee Representation:
 - -- UWT/UWB Faculty Assembly Chairs are voting members. (22-62:A)
- -- Senate Chair can invite Seattle EFC Chairs; can invite UWB/UWT Elected Faculty Council Chairs to take part as non-voters. (22-62:F)
 - --At large members should represent "schools and colleges." (22-63:B)



Some Code Differences in Seattle and UWB/UWT: University Governance Level

- > Senate Committee on Planning and Budgeting: --SEC directed to make sure represents Seattle Schools; SEC directed to make sure represents UWB/UWT Campuses. (22-91:C)
- > (Faculty) Adjudication Panel membership:
 - --Should represent Seattle Schools; should represent UWB/UWT campuses. (28-33:B)

(NOTE: Student conduct panels should represent Seattle/Bothell/Tacoma campuses (SP 209:10.C))

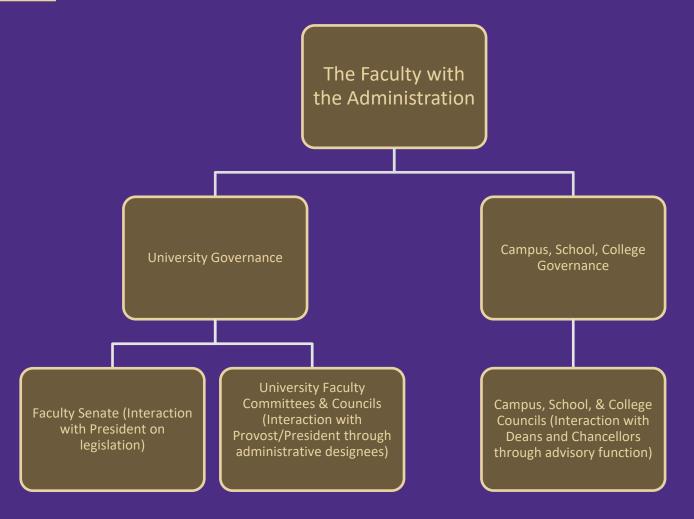


Seattle and UWB/UWT: University Governance Level

> Faculty Council on Tri-Campus Policy has at large and specified ex-officio membership from UWB/UWT and Seattle campuses (42-32:B).



Shared Governance



Some Code Differences in Seattle and UWT/UWB: Campus, School, College Governance Level

- > Academic/Personnel Matters:
- --Seattle basic entity is school (can be delegated); UWB/UWT basic entity is campus (can be delegated e.g. UWT bylaw Article XII). (23-43)
- > Elected Faculty Councils:
 - --Seattle for Schools (23-45:C); UWT/UWB for Campus (23-45:B).
- > RCEP:
- --Seattle key local administrative player is Dean;
 UWB/UWT key local administrative player is Chancellor.
 (26-41)

Going Forward: Long Term

- > Long Term: The University and Administration and Faculty Leadership position is that the UWB/UWT Faculty and Administration should work together to recommend (reasonable) changes to the current University and Campus governance structures.
- > The administration and senate leadership are prepared to help the process.



Going Forward: Short Term

> A potential problem results from an argument that UWB/UWT are already Code Schools.



(Formal) Argument about Current Schools: Executive Order V.2—Schools within UWB/UWT

>"The campuses of the University of Washington, Bothell (UWB), and the University of Washington, Tacoma (UWT) are designed and operated similarly to a departmentalized collegiate unit at the University of Washington, Seattle, with programs equivalent to departments ... the Regents of the University of Washington have created colleges or schools within the campuses of the University, and departments within campuses and colleges. If the Regents create colleges or schools within the campuses of the University of Washington, Bothell, or the University of Washington, Tacoma, headed by a dean, then for those UWB or UWT colleges and schools the words colleges and schools and dean in the Faculty Code and Governance shall have the same meaning as they do at the University of Washington, Seattle."



Example: Board of Regents Designates Milgard as a Faculty Code School--February 20, 2004

>"CONSENT AGENDA ...The Board of Regents established the Milgard School of Business on June 13, 2003. At that time, the status of the School was that of a program headed by a Director, similar to other programs at the University of Washington, Tacoma. On June 30, 2004, President Huntsman, after substantial consultation with the Faculty Senate and the Faculty organizations of UWT and UWB, approved revisions to a series of executive orders which begin to redefine the relationships among the three campuses. Among those revisions was [Executive Order V], which now establishes ... procedures should the Regents determine that an internal unit within UWT or UWB is to be designated as a Collegiate-level unit to be headed by a Dean. ...The Milgard School of Business has now reached a maturity, size, support structure, and status, with full potential for further growth to warrant its change of status from a program to be the first Collegiate-level School at the UW Tacoma, headed by a Dean. "



Executive Order IX.3—Who are the Schools?

>"The following schools, originally authorized by distinct action of the Board of Regents in the year designated, have been established within the University of Washington, Tacoma:

Milgard School of Business (2004)
School of Interdisciplinary Arts and Sciences(2014)
Institute of Technology (2016)
School of Education (2016)"



Executive Order IX.4

>"The following schools, originally authorized by distinct action of the Board of Regents in the year designated, have been established within the University of Washington, Bothell:

School of Business (2013)

School of Interdisciplinary Arts and Sciences (2013)

School of Science, Technology, Engineering, and

Mathematics (2013)

School of Educational Studies (2014)

School of Nursing and Health Studies (2014)"



Faculty Code Section 23-11

> "Campuses, Colleges, and Schools

[See Executive Order No. IX, Campuses, Colleges, and Schools.]"



Problem

- > The Faculty Code was not written with the view that UWB/UWT units are Code schools. It was envisioned that if UWB/UWT units were to be so recognized that the Faculty Code would be rewritten to accommodate. That has not happened.
- > So, for example, the Code currently has language on Senate representation for "schools" as well as UWB/UWT campuses. How would we reconcile this?



"Potential" (Problem)

> I have talked this over with the Vice-Provost for

Academic Personnel and our* position is that the status quo should be maintained in the short term.

- --The argument is "formal," meaning that for every argument there is a counter argument.
- --A choice, for example on senate representation (school or campus or school&campus) would not be interpretation as that activity is understood in disciplines such as law.
 - --Change and then change again would be disruptive.



Thank You!

